1) STRATEGIES AND ACTIONS

The Department of Urban and Regional Planning began a strategic planning process during the 2013-14 academic year. The purpose has been to address the new fiscal realities that we face, in order to ensure the sustainability of our three successful degree programs as well as our ongoing research and community outreach activities.

Background

We have many strengths:

- Faculty who are talented at teaching, research, and community engagement. Our faculty continues to publish widely. In 2013-14, faculty published or had accepted 26 peer-reviewed articles, books or chapters. In 2014, our 12 core faculty were cited 242 times in journals indexed in Web of Science, slightly more than the 229 citations in 2013. (see Appendix for Faculty accomplishments in 2013-14)

- A strong professional BAUP program. Over the past decade, our BAUP alumni had the highest rate of passing the AICP exam for all bachelor’s programs with over 20 test takers (82% of 60 test takers).

- A strong professional MUP program. Of the 24 MUP programs in the top quartile for the number of graduates sitting for the AICP exam, Illinois has the 6th highest pass rate over 2004-2013, at 88%. Our exit surveys show strong satisfaction and high one-year employment rates. For the past six years we had been ranked #5 nationally by Planetizen, and in 2015 are now ranked #3 (behind MIT and Berkeley).

- A strong Ph.D. program, with continued job placements in major research universities.

- Modern classroom facilities in TBH suited to the size of our program.

- A computer laboratory with updated versions of all the necessary planning-support software.

The primary threats are fiscal:

- Falling revenues due to FAA enrollment declines. This is a college-wide issue, and it means fewer resources to go around. It is also part of a campuswide trend of declining undergraduate enrollments in fields outside of engineering.

- Falling revenues due to BAUP enrollment declines. Despite the quality of the program, it is not well-known by students, and enrollments have been declining, consistent with campuswide trends.
• Limited unallocated FAA recurring funds to draw on for new initiatives and hires.
• Expected reductions in General Revenue Funds, because of the state’s fiscal situation.

Our minimum goal is to have enough resources to continue to support the current high academic quality of our degree programs and of our scholarly work. Given the current fiscal realities, maintaining our current faculty and support services requires that we seek new revenue sources to replace those that are declining. In addition, we aspire to add two more faculty members—in transportation or urban systems, and in international environmental policy—in the next two to three years, in order to strengthen the breadth of our offerings and remain competitive with our peers.

As we see it, this process has given us the opportunity to strengthen and improve our Department. The new programs we propose will improve the breadth, quality, and visibility of the Department, and will increase student opportunities. New sources of revenue will provide us with additional discretionary funds for new initiatives and will improve our ability to be sustainable in the long-term.

Initial Assumptions
• Estimate a 20% decline of General Revenue Funds from FY14 base, totaling $300,000, to occur over four years, through FY18.
• Our goal is to create new sustainable revenue sources that can make up for this anticipated $300,000 revenue decline, as well as provide additional funds that can allow us to grow.
• Use current cash balance and ICR funds to make short-term strategic investments in these initiatives that will make us sustainable in the long-term.

Strategic Vision

Our overall approach is to focus on the highest-return revenue sources that are the most achievable: attract more paying MUP students, introduce a new self-supporting MS program, and gradually add new summer online courses over time. In addition, we appreciate that our BAUP program is an important contribution to the campus, and so we also seek to stabilize and increase our undergraduate enrollments.

Underlying these specific initiatives—summarized below—are a mutually reinforcing set of actions to: increase amenities and services, engage with alumni, increase engagement in Chicago, and communicate all of these to the world via our website.

Students who pay tuition can choose to attend a competing program at another university; our task is to convince them that our product is superior. We can do this
by providing all the benefits of a world-class research institution, a full-time residential program with a sense of community, faculty who are leading scholars in their fields, a supportive environment with frequent faculty contact, collaboration with a diverse and talented cohort group, physical amenities in TBH, state-of-the-art classrooms and computing technology, engagement with alumni mentors and potential employers in a variety of planning subfields, engagement with local communities and with Chicago, and opportunities to extend themselves through travel to conferences and planning opportunities throughout the US and the world.

Our audiences of current students, prospective students, and alumni are all related to one another. Current students who are satisfied with their experiences are our most effective recruiters of new students. Alumni can enhance the educational experiences of current students by means of donations, guest lectures, mentoring, internships, workshop and capstone opportunities, and jobs. We help alumni by providing well-trained graduates whom they can employ. If alumni can help us to recruit outstanding students in sufficient numbers, our continuing strong reputation increases the value of their degree.

**Strategic Initiatives**

1. **Increase paid MUP enrollments**
   - For 2014-15, implemented:
     - Increase percent of applicants admitted, from 30% to 50%.
     - Scholarships of $5,000 for most well-qualified nonresidents.
     - Personalization of admission communications.
   - Result: gain of $145,000 this year (we had anticipated $84k to $210k).
   - Full 2-year implementation expected to produce tuition revenues of about $300,000 per year above that of 2013-14.

2. **Attract more undergraduate students with a new BAUSP major**
   - Expect approval for 2015-16 academic year.
   - Meet needs of current students and attract additional students via four new concentrations:
     - Sustainability
     - Policy and Planning
     - Social Justice
     - Global Cities
   - New courses provided by current faculty, adjunct faculty to teach specialized professional courses, and expansion to a four-course teaching load.
   - Continue to work with the college to develop a high school recruiting strategy.
   - Expect 10-20 new BAUSP students, for gain to FAA of $40k-$80k per year.

3. **Increase engagement in Chicago**
   Purpose is to expand learning and employment opportunities for students in this preeminent urban environment, as well as to engage with our hundreds of alumni in
the Chicago region. As an urban planning program, this initiative is critical in enhancing our ability to compete with peer institutions with better access to metropolitan areas.

- Provide workshop courses and class projects in Chicago.
- Facilitate MUP capstone projects with Chicago area clients.
- Improve access to employers, both for internships and permanent jobs.
- Expand faculty research opportunities, and increase competitiveness in obtaining research funding.
- Seek research partnerships with Chicago area institutions.
- Increased engagement with our alumni.
- Currently seeking office space, and will initially hire one staff person to conduct outreach efforts with a range of planning organizations. Our goal is to begin in Fall 2015.
- Program will become self-supporting, based on some combination of grants, fee-for-service arrangements with planning clients, and revenue from incremental enrollment increases.
- One course (Urban design) is scheduled to be taught primarily from Chicago in Fall 2015.

4. Introduce one-year MS program in Sustainable Urban Management

- One-year, non-accredited, self-supporting program, aimed primarily at mid-career professionals
- Rely primarily on existing electives that build analytic and problem solving skills in environmental and urban analysis. This will produce revenues with minimal additional cost to us.
- Approximately 5-10 students each year, for gain of $100k-$200k per year.
- Anticipate approval for 2016-17 academic year

5. Online summer courses

- Currently UP 418 (GIS), UP 480 (Sustainable Design), and UP 260 (Social Inequality). This summer we will add UP 335 (Cities and Immigrants).
- Intend to develop, in 2015-16, additional courses. Doctoral students will teach most of these courses, which provides experience and summer funding for them while also providing revenue for the Department.
- By 2016, expect additional annual revenues of about $20k-$50k, with possibilities for more in the future.

6. Joint MUP degree with University College Dublin

- 2-year accredited degree, with one year in Illinois and one year in Dublin, proposal to be developed this Spring.
- Attract students interested in learning about planning in both North American and the European Union.
- Requires no additional teaching capacity, provides revenues, and provides connections to the EU.
- Expect 2-5 students each year, for $40k-$100k.
7. Investments in amenities and visibility

   a. **Amenities to attract students, and make current students better recruiters**
      - Technology improvements and flexible learning environments (done).
      - Lockers in TBH, and lounge space and TA room in Stock Pavilion (done).
      - Funds to support student travel (some provided this year).

   b. **Visibility**
      - New website and maintenance plan for systematic updating (done).
      - Will add new material, for prospective students, current students, alumni.
      - Front page shows current news, and displays new #3 ranking.

8. **Increased alumni engagement**

   Use the website to support increased engagement with alumni:
   - Quarterly news blasts.
   - Encourage contribution of “Alumni profiles.”
   - Mentoring program, to match our students with appropriate alumni.
   - Alumni clusters, and Chicago initiative.

9. **New Faculty**

   Part of our strategic plan is to add two faculty who will strengthen all these new initiatives by:
   - Enhancing our course offerings to meet the needs of prospective students,
   - Expanding our ability to offer a variety of workshop courses every year,
   - Covering for sabbaticals and leaves without our needing to cancel courses,
   - Increasing our flexibility to provide substantial faculty involvement in Chicago,
   - Increasing our international offerings

   We anticipate two hires. The first one, for which we searched two years ago and requested this year, is for transportation/infrastructure planning and/or urban economics. We expect this position to be closely linked to our Chicago program, which also would enhance our ability to attract a high quality candidate. We believe our increased revenues—and anticipated further increases—justify this hire right away. The second position is for international environmental planning and policy. This is a growing area of student demand and would enhance our competitive position with our peers. Both of these positions meet high student demands for courses in these topics, and both are in fields that have high profiles in planning scholarship and currently have several sources of research funding.

   These hires are integral to our strategic plan. They strengthen the Chicago program, add more international opportunities for students, provide attractive research opportunities for graduate students, and broaden the base of annual course offerings that can attract new students to all of our degree programs. They are important components of supporting our strategies to increase enrollments, and the
increased enrollments, in turn, help to pay for their salaries. By 2017-18, in addition to the $300,000 required to cover the anticipated 4-year decline in general revenue funds, we project generating $200,000 in added revenue, which would be more than enough to justify the two new hires. For 2016-17, we project revenue sufficient for one hire. Therefore, we request permission to search for the transportation/urban economics position in 2015-16 for a 2016-17 hire. The Provost has previously approved this position. It would support our Chicago initiative and would greatly strengthen the attractiveness of our curriculum to prospective students. We also note that this hire would eliminate the current need for paying $12,000 to adjuncts to teach our transportation course, and we also can expect ICR revenue from their external research.

**Summary of added revenues and costs over time (in $thousands)**

<table>
<thead>
<tr>
<th></th>
<th>Revenues and Costs of New Initiatives (relative to 2013-14)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2014-15</td>
</tr>
<tr>
<td>MUP enrollments</td>
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<tr>
<td>BAUSP enrollments</td>
<td></td>
</tr>
<tr>
<td>MS program</td>
<td></td>
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<tr>
<td>New summer courses</td>
<td></td>
</tr>
<tr>
<td>UC Dublin MUP</td>
<td></td>
</tr>
<tr>
<td>Undergrad losses since 2013-14</td>
<td>(90)</td>
</tr>
<tr>
<td>Transportation hire</td>
<td></td>
</tr>
<tr>
<td>Int'l environmental hire</td>
<td></td>
</tr>
<tr>
<td><strong>BALANCE</strong></td>
<td><strong>60</strong></td>
</tr>
</tbody>
</table>

Note: this does not include the Chicago Initiative. We intend to start it with current cash reserve funds (described below), with the expectation that it can become self-supporting within about three years, using a variety of sources.

**BUDGET PLAN**

**Investments in Strategic Initiatives**

We have been using cash reserves in the short-term to invest in strategic initiatives that would increase long-term revenues. Specifically, we are strategically adding value to the MUP degree and improving our IT and communication systems; this is designed to improve the educational environment for current MUP students and to
recruit new students. In the past year, we have used these funds to pay for design and construction of the new website, MUP student amenities (lockers, remodeling and furnishing of rooms in Stock Pavilion), and A/V upgrades in classrooms. Using two years of computing funds that had been reserved from tuition differential for new machines, we invested in a permanent redesign of the computer lab to rely on cloud software and fewer computers. This year we are providing approximately $3000 to support student travel to conferences and $5000 to subsidize travel for six graduate students to India this semester as part of a workshop course, and we intend to offer up to $5000 to support travel to international summer internships. Our most costly strategic initiative is the Chicago program, and our investment intentions are described below.

Use of Cash Reserves

We have approximately $195,000 in carry-forward cash reserves at present. Our highest priority is to apply these funds to our Chicago Initiative. We are currently seeking affordable office space. We would then like to hire a program director on at least a part-time basis for two to three years, with the intent of making the program self-supporting while at the same time expanding the staffing to at least one full-time person. We also intend to allocate some of the Chicago Initiative funds to subsidize travel for students and instructors between Urbana and Chicago. The distance is the reason we have not regularly engaged with Chicago to date; we seek to lower this barrier by a combination of remote technologies and travel subsidies.

The second priority for the cash reserves is to subsidize student travel (other than Chicago). We would like to use approximately $20,000 next year for student travel, as we are doing this year: to conferences, for international workshop courses, and to defray the costs of international internships. Our ability to be able to provide these resources for students will improve our competitiveness with peer programs.

Adjunct Faculty and Teaching Assistants

In FY 09-14, we received $45,000 in non-recurring funds each year for coverage of a recurring expense: the hiring of adjunct faculty. For FY15, the College requested us to cover this through our annual ICR allotment. We propose doing the same in FY16, provided sufficient ICR funds are available.

Currently we are paying $77,600 to eight adjunct planning practitioners on a continuing basis to teach eight of our courses. Their courses are successful, popular with students, and a critical part of our curriculum. Three are required courses. From a budgetary point of view, we receive considerable value for our $77,600. We are currently covering this with the $45,000 from ICR funds plus $31,600 from our recurring budget. We appreciate our continuing ability to do this. But we also would like to keep on the table our continuing request for a commitment on an annual basis for this level of funding for adjuncts.
This year we are paying $116,000 for graduate teaching assistants. In part this is covered by $53,000 of tuition differential funds (this year’s $68,000 in tuition differential covered $15,000 in computer lab support and $53,000 for teaching assistants). The balance comes from recurring funds. These assistantships provide the dual function of providing employment opportunities for select MUP and Ph.D. students, while also providing critical support to our teaching capacity. For example, approximately $16,000 of this pays for a doctoral student with a high level of expertise to teach our GIS course in both the Fall and Spring semesters, with average enrollments of 36 per semester, serving students from all parts of campus. Due to declining undergraduate enrollments, we project two less TA positions in FY16, reducing the expected budget to $108,000. We will make fewer aid offers to MUP applicants this Spring, with the goal of 9 to 11 aid commitments to new students, rather than the 11-13 goal used for this year (we ended up with 14 commitments, which has strained our resources).

Although a key part of our budget strategy involves attracting MUP students who pay tuition, at the same time we also need to continue to provide assistantships to our top applicants. This is because those funds are critical in attracting excellent students to the MUP program, which keeps our ranking high, which, in turn, helps to attract paying students.

**Annual ICR**

There is still some uncertainty regarding projecting our annual ICR expectations. For now, we conservatively estimate an allocation of $100,000 that we can use in FY16, with $25,000 of that going to the PI. For FY15 we received $192,000 (all but $25,000 are from SEDAC). We propose to spend the projected $75,000 FY16 balance on: $45,000 for adjunct faculty, as described above, and $30,000 for student travel and international workshops, including NEURUS. Any ICR revenue over $100,000 would be directed to the Chicago Initiative.

The Department is relying on some level of SEDAC ICR earnings as part of our overall budget plan. In particular, support for adjuncts is critical to our ability to deliver our courses, and should ICR not be an available source of funding, we would ask for College support to provide this crucial funding, as in past years.

Part of the uncertainty regarding our ICR expectations stems from unexpected—and still not completely certain—expenses in this fiscal year because of poor businesses services support in FY14, including a departmental state deficit of $58,000, and at least $55,000 from accounting errors associated with SEDAC closeout from FY13.

**Recurring Assessment and Possible Reduced Allocation**

The College has asked us to address two possible scenarios for budget reductions next year. We project our recurring assessment (campus tax) for FY16 to be
$27,827. In addition, a reduced allocation of 2.5% (Scenario A) would be $34,783, and a reduction of 5.0% (Scenario B) would be $69,567.

We propose to address these possible reductions to our recurring budget as follows: For Scenario A, we would meet 30% of the reduction through our projected tuition revenue increases, which is part of our strategy to address four years of expected budget reductions such as this one. The remaining 70% would be met by eliminating four semesters of 25% time TA positions, one adjunct lecturer position, and the $10,000 that we currently contribute to participate in the collaborative NEURUS program that exchanges two of our graduate students with European planning students. We also proposed to cut 10% of our $108,000 operating budget.

<table>
<thead>
<tr>
<th>Scenario A</th>
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</tr>
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<tbody>
<tr>
<td>Recurring (2.5%)</td>
<td>34,783</td>
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<tr>
<td>Campus Tax</td>
<td>27,827</td>
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<tr>
<td>Tuition revenue increases</td>
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<td>TA positions</td>
<td>(16,000)</td>
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<tr>
<td>Adjunct elimination</td>
<td>(8,400)</td>
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<tr>
<td>Operating Budget</td>
<td>(10,800)</td>
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<tr>
<td>NEURUS</td>
<td>(10,000)</td>
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<tr>
<td><strong>Scenario Balance</strong></td>
<td>(1,373)</td>
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</tbody>
</table>

For Scenario B, we would also meet 30% of the reduction through our projected tuition revenue increases. For the remaining 70%, in addition to the cuts for Scenario A, we would eliminate a second adjunct position, $5,000 from the cash reserves designated for the Chicago Initiative, and $6,000 from the cash reserves designated for student travel. Both Scenario A and B force us to cut into the capital that we have designated for investment in initiatives that would bring long-term revenue growth. It would be unfortunate to have to take such an unproductive step at this time.

<table>
<thead>
<tr>
<th>Scenario B</th>
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</thead>
<tbody>
<tr>
<td>Recurring (5%)</td>
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<tr>
<td>Campus Tax</td>
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<td>Tuition revenue increases</td>
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<td>TA positions</td>
<td>(16,000)</td>
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<td>Adjunct elimination</td>
<td>(8,400)</td>
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<tr>
<td>Operating Budget</td>
<td>(10,800)</td>
</tr>
<tr>
<td>Add'l Adjunct</td>
<td>(12,000)</td>
</tr>
<tr>
<td>Chicago Initiative</td>
<td>(5,000)</td>
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<td></td>
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<td>----------------------</td>
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</tr>
<tr>
<td>NEURUS</td>
<td>(10,000)</td>
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<tr>
<td>Grad Student Travel</td>
<td>(6,000)</td>
</tr>
<tr>
<td>Scenario Balance</td>
<td>(24)</td>
</tr>
</tbody>
</table>

**Staffing**

We do not anticipate any changes to our permanent administrative staff.

Once we identify an affordable office space for the Chicago program, we will seek to hire a program director on a temporary two to three year basis, using the cash reserve and ICR funds that we have designated for this purpose. When that time comes, we will create a job description and propose a hire that fits within these resources.

As described above, we see a need for two additional faculty members, and would like to search for the first one in 2015-16. This would be for a transportation or infrastructure planner or urban economist who would also add to our analytical capacity. This fills a critical need for all three of our degree programs, and would improve our ability to attract new students. The courses taught by this new faculty member could also attract engineering students (our transportation course currently attracts about 30 engineering students per year). This hire would also preclude the current need to spend $12,000 for adjunct faculty to teach our transportation class. If we hire at the Associate level, we might be able to offer the Kim endowment to help to attract outstanding candidates.

The second position would be for a planning scholar in environmental planning and policy, preferably working at the international/transnational scale. This position would add to our capacity to teach sustainable design for all three degree programs, and would increase our ability to collaborate with the other TBH units. This faculty position would also allow us to increase our offerings in international planning, either directly or through shifting teaching assignments so that one of our current faculty could teach an international planning course. The specifics of this position still need to be discussed among the faculty.

Historically, our FTE faculty have ranged between 11 and 13, and from 2004 to 2010, some of our strongest years, our FTE faculty averaged about 12.5 per year. Currently we are at 10.67 (the official data credits us with one more FTE, counting the Dean). We would like to return to the 2004-2010 level, to optimally deliver our three degree programs and to maintain our national standing. This would mean adding two new faculty. This request is an integral part of our strategic plan to increase both undergraduate and MUP enrollments and increase external funding.
# APPENDIX
## FACULTY ACTIVITY REPORT
### May 1, 2013 to April 30, 2014

### TEACHING
- Graduates, BAUP (2014) 27
- Graduates, MUP (2014) 19
- Graduates, PhD (2014) 2
- Undergrad Courses Offered (100-300 level, excl. independent studies) 24
- Undergrad/Graduate Courses Offered (400 level, excl. independent studies) 22
- Graduate Courses Offered (500 level, excluding independent studies, capstone, thesis research, internships) 18
- Instructional Units per University-calculated FTE 454
- Courses Highly Rated (calendar year, based on List of Teacher Ranked as Excellent) 10
- MUP 1st Year Students with Full or Partial Fellowship or Assistantship 82%
- MUP 2nd Year Students with Full or Partial Fellowship or Assistantship 82%

### PUBLICATIONS
- Appeared in Period, Peer Reviewed Articles, Chapters & Books 14
- Appeared in Period, Non-Peer Reviewed Articles, Chapters & Books 4
- Forthcoming Accepted in Period, Peer Reviewed Articles, Chapters & Books 12
- Forthcoming Accepted in Period, Non-Peer Reviewed Articles, Chapters, & Books 2
- Peer Reviewed Articles, Books & Chapters Forthcoming/In Press, Accepted in Prior Period 1
- Non-Peer Reviewed Articles/Bks/Chpts. Forthcoming/In Press, Accepted in Prior Period 0
- Book Reviews Appeared 1
- Technical Monographs/Other Documents, Reports Appeared, Reprints, Translated Work 3
- Forthcoming/In Press, Book Reviews, Monographs, Reports, Other Documents 1
- Under Review, Peer Reviewed Articles, Chapters, and Books 9

### EXTERNAL GRANTS
- Proposals Awarded in Period (Total Awarded: $11,283,553) 6
- Proposals Declined in Period (Total Requested: $365,357) 7
- Proposals Decision Still Pending (Total Requested: $17,069,678) 10
- Previously Awarded Projects Ongoing or Completed (Total Awards: $8,515,871) 7
- Ongoing Programs Funded in Period (Total Awarded: $99,356) 1

### INTERNAL GRANTS
- Proposals Awarded in Period (Total Awarded: $97,310) 6
- Proposals Declined in Period (Total Requested: $468,503) 2
- Proposals Decision Still Pending (Total Requested: $0) 0
- Previously Awarded Projects Ongoing or Completed (Awards: $56,129) 5
**PRESENTATIONS**

<table>
<thead>
<tr>
<th>Type of Presentation</th>
<th>Count</th>
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<tbody>
<tr>
<td>Invited Scholarly Presentations or Seminars</td>
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</tr>
<tr>
<td>Presentations at Research Conferences</td>
<td>16</td>
</tr>
<tr>
<td>Presentations in Other Academic/Research Venues</td>
<td>4</td>
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<tr>
<td>Invited Presentations to Public or Policy Audiences</td>
<td>3</td>
</tr>
<tr>
<td>Other Presentations to Public or Policy Audiences</td>
<td>2</td>
</tr>
</tbody>
</table>
PUBLICATIONS APPEARED

Peer Reviewed Articles, Chapters, and Books

**Chakraborty, Arnab**


Wilson, B., and Chakraborty, A., “The environmental impacts of sprawl: emergent themes from the past decade of planning research” *Sustainability* (2013), 5, 1-x manuscripts; doi:10.3390/su50x000x


**Deal, Brian**


**Doussard, Marc**


**Edwards, Mary**


**Lee, Bumsoo**


**Olshansky, Robert**


**Schneider, Daniel**

Honey-Rosés, J., V. Acuña, M. Bardina, N. Brozovic, R. Marcé, A. Munné, S. Sabater,


Wilson, Bev


Non-Peer Reviewed Articles, Chapters, and Books

Harwood, Stacy

Olshansky, Robert

Book Reviews

Monographs, Reports, and Other Documents

Doussard, Marc

Doussard, Marc. “Who would be covered by the Cook County Low-Wage Employer Fee? Preliminary Data.” A report to Southsiders Organized for Unity and Liberation.

PUBLICATIONS FORTHCOMING

Accepted in Period, Peer Reviewed Articles, Chapters, and Books

Doussard, Marc

Greenlee, Andrew

Harwood, Stacy

Miraftab, Faranak

Schneider, Daniel
Schneider, D. 2014. Who invented activated sludge? Environmental Engineer and Scientist. Accepted for publication

Accepted in Period, Non-Peer Reviewed Articles, Chapters, and Books

Doussard, Marc

Accepted in Prior Period, Peer Reviewed Articles, Chapters, and Books

Lee, Bumsoo
Gordon, P and B Lee. 2014. Chapter 4: Spatial structure and travel: trends in commuting and non-commuting travels in US metropolitan areas.

Forthcoming/In Press, Book Reviews, Monographs, Reports, and Other Documents
Harwood, Stacy
Harwood, Stacy, Choi, Shinwoo, Orozco, Moises, Mendenhall, Ruby and Huntt, Margaret Browne. Racial Microaggression in the Learning Environment at the University of Illinois.

Miraftab, Faranak
Translated work:

Reprints:


PUBLICATIONS UNDER REVIEW

Under Review, Peer Reviewed Articles, Chapters, and Books

Deal, Brian
Deal B., V. Pallathucheril . 2014. A use-driven approach to large-scale urban modeling and planning support. Sent to JAPA.

Doussard, Marc

Edwards, Mary

Greenlee, Andrew

**Harwood, Stacy**

**Miraftab, Faranak**

**Wilson, Bev**

**EXTERNAL FUNDING**

**Proposals Awarded in Period**

**Deal, Brian**

**Doussard, Marc**

**Greenlee, Andrew**
Co-PI, Habitat for Humanity of Champaign County, City of Champaign Neighborhood Services Department, City of Urbana Community Development Services Department, Busey Bank, Hickory Point Bank, Community Reinvestment Group, Novadebt, Education for Employment System #330, Land of Lincoln Legal Assistance Foundation, University of Illinois Community Preservation Clinic, Andrew J. Greenlee, Prosperity Gardens (Illinois Attorney General’s National Foreclosure Settlement Award, $15,000 PI request / $3,146,762 grant total)
Co-PI, Mendenhall, Ruby, Christopher Larrison, Lizanne DeStefano, Ilana Redstone Akresh, Karen Kramer, Andrew Greenlee, Flavia Andrade, Kevin Franklin. Evaluation of
Proposals Declined in Period

Chakraborty, Arnab

Edwards, Mary

Harwood, Stacy

Miraftab, Faranak

Wilson, Bev

Proposals Decision Still Pending

Deal, Brian
Deal, B. PI. Regional Trends Assessments. US Army CERL Champaign. 03/31/2014. $300,000.00
Deal, B. PI. Cyber Network for Understanding Cities and Water: Advancing Sustainability Science. NSF (Natl Science Fdn). 09/15/2014 - 09/14/2018. $11,865,635.00
Deal, B. PI. Subsurface Science Engineering and Policy for Energy Sustainability (SubSEPES) CO School of Mines 01/01/2015 12/31/2015 $27,500.00
Deal, B. PI. Watershed planning for sustainable urban-regional development. FORMAS, the Swedish Research Council. 10/2014 – 10-2016. $200,000
Deal, B. PI. A Network for Advancing Urban Sustainability through Systems Thinking, Comparative Analysis, Communicative Action and Social Learning. The International
Edwards, Mary

Greenlee, Andrew
Bauer, Eurydice (Co-pi), and Andrew Greenlee (Co-pi). “Making Dual Language Work for All: Understanding How Race and Language Intersect in Elementary Classrooms.” Spencer Foundation ($476,390)

Wilson, Bev


Previously Awarded Projects Ongoing or Completed During Period

Deal, Brian
Deal, B. PI. Sentient Information Systems Study. US Army Engineer Research & Development Ctr. 12/06/2012 - 09/30/2013. $54,951

Deal, B. PI. SIRRA Data Layer Update for USACE CorpsMap Application. US Army CERL. 09/24/2012 - 09/23/2013. $36,167.00

Deal, B. PI. The Illinois Smart Energy Design Assistance Center Program (SEDAC). The US Department of Energy, IL Department of Commerce & Economic Opportunity. June 1 2012 – May 31 2013-$7,500,000

Lee, Bumsoo
Bond, Tami (PI), Yanfeng Ouyang (co-PI), Chris Barkan (co-PI), and Bumsoo Lee (co-PI), *Global-to-Urban Models for Minimizing Air Quality and Climate Impacts of Freight Choice*, U.S. Environmental Protection Agency, EPA-G2008-STAR-J1, January 2010 – December 2013, $599,560

Olshansky, Robert

Olshansky, Robert B.; Laurie A. Johnson, Yang Zhang (Virginia Tech), Yu Xiao (Texas A&M), Yan Song (University of North Carolina), *Developing an Intergovernmental Management Framework for Sustainable Recovery Following Catastrophic Disasters*, National
Science Foundation, September 2010-September 2014, $449,920 (UIUC share $166,244).

Ganapati, Nazife, Sukumar Ganapati, Shaoming Cheng, Hugh Gladwin (all from Florida International University), Robert B. Olshansky, *Disaster Resilience for Rural Communities*, National Science Foundation and U.S. Department of Agriculture, October 2010- October 2013, $399,682 (UIUC share $78,949).

**Ongoing Programs with Funding in Period**

**Chakraborty, Arnab**

**INTERNAL FUNDING**

**Proposals Awarded in Period**

**Doussard, Marc**
Doussard, Marc. “Incubators in Illinois: A Survey of the Landscape. $20,000 (EnterpriseWorks, final figure to be verified).

**Greenlee, Andrew**
PI, Greenlee, Andrew. Forced Out? Measuring the household impacts of forced displacement in Champaign County. (FAA Creative Research Award, $7,000) January 2014 – August 2014
Cutts, Bethany (co-pi) and Andrew Greenlee (co-pi). Urban Environmental Equity Focal Point (UIUC Focal Point Grant, $11,600) June 2014 – May 2015.

**Harwood, Stacy**

**Schneider, Daniel**

**Proposals Declined in Period**

**Harwood, Stacy**

**Miraftab, Faranak**
Previously Awarded Projects Ongoing or Completed During Period

Doussard, Marc
Doussard, Marc (PI). “Organizing the Magnificent Mile: new strategies for new industries.” $2,717. (College of Fine Arts Creative Research Award).

Harwood, Stacy

Lee, Bumsoo
Lee, Bumsoo (PI), The impacts of urban form on household CO2 emissions in US metropolitan areas, UIUC Campus Research Board, 2012, $9,250.

Wilson, Bev

TEACHING

Courses Taught

Allred, Dustin
UP 136-DA: Foundations of Urban Sustainability, Spring 2014, 21 students
UP 312: Communication for Planners, Fall 2013, 41 students
UP 446: Sustainable Planning Seminar, Spring 2014, 18 students
UP 503: Physical Planning, Fall 2013, 25 students

Chakraborty, Arnab
UP 597: Independent Research, Spring 2014, 1 student

Deal, Brian
UP 480 Spring 14
UP 466: Spring 14

Doussard, Marc
UP/ACE 552, Regional Development. Fall 2013, 8 Enrolled
UP 330, The Modern American City, Spring 2014, 15 Enrolled
UP 594-MD, Economic Development Policy and Practice, Spring 2014, 2 Enrolled

Edwards, Mary
UP203, Cities, Planning and Urban Life, Fall 2013, 24
UP407, State and Local Public Finance, Spring 2014, 14
UP340, Planning for Healthy Cities, Spring 2014, 30
UP590, Professional Internship, Fall 2013, 4 and Spring 2014, 8
UP591, Capstone Seminar, Fall 2013, 21 and Spring 2014, 16
UP597, Planning Research, Spring 204, 2
Greenlee, Andrew
UP494-AG: Planning Without Growth (Fall 2013; enrollment 15)
UP473: Housing and Urban Policy Planning (Spring 2014; enrollment 4)
UP494-N: NEURUS Research Seminar (Spring 2014; enrollment 4)
UP505: Urban and Regional Analysis (Spring 2014; enrollment 31)
UP508: Survey Design and Analysis (Spring 2014; enrollment 26)
UP597-AG: Workshop in Urban Environmental Equity (Spring 2014; enrollment 5)

Harwood, Stacy
UP 501: Planning History & Theory, Fall 2013, 21 students
UP 597: Urban Planning Research, Fall 2013, 1 student
UP 474: Neighborhood Planning, Spring 2014, 12 students
UP 597: Urban Planning Research, Spring 2014, 3 students

Lee, Bumsoo
UP509 Economics for Planners, Fall 2013, 18 enrolled
UP460 Urban Transportation and Land Use Policy, Fall 2013, 12 enrolled
UP397 Special Problems, Fall 2013, 1 enrolled
UP597 Urban Planning Research, Spring 2014, 1 enrolled
UP598 Master’s Project, Spring 2014, 3 enrolled
UP316 Planning Analysis, Spring 2014, 41 enrolled
UP597 Urban Planning Research, Spring 2014, 1 enrolled
UP598 Master’s Project, Spring 2014, 3 enrolled

Miraftab, Faranak
UP423 Intro to International Planning, Fall 2013 (30)
UP185 Cities of the Global South, Spring 2014 (37)
UP521 Advanced International Planning, Spring 2014 (7)
UP580 Advanced Planning Theory, Spring 2014 (4)
UP423 (Shadow,) Fall 2013 (4)

Novak, Alice
UP 101: Introduction to City Planning, Fall 2013, 153 students
UP 390: Planning Internship, Fall 2013, 4 students
UP 390: Planning Internship, Spring 2014, 1 student

Olshansky, Robert
UP 438 Planning and Disasters, Fall 2013 (18)
UP 546 Land Use Policy and Planning, Spring 2014 (5)

Salo, Ken
UP 199 Human Rights and the City, Fall 2013
UP 260 Social Inequity and Planning, Fall 2013, Spring 2014
UP 478 Community Development Workshop, Spring 2014
GLBL 298 Cape Town Study Abroad, Winter Break

Schneider, Daniel
UP 205, Ecology and its Applications, SP 2014, 61 students
UP 405, Watershed Ecology and Planning, F 2013, 27 students
Other teaching activities: Guest critic in ARC 576, Furniture Design Workshop
Wilson, Bev
UP 504: Urban History and Theory: Fall 2013: 26 students (24 MUP)
UP 519: Advanced Applications of GIS: Spring 2014: 13 students (6 MUP, 4 PHD)
UP 204: Chicago: Planning & Urban Life: Spring 2014: 30 students (6 BAUP)

List of Teachers Ranked as Excellent

Edwards, Mary
UP203, Fall 2013
UP407, Spring 2013

Harwood, Stacy
UP535, Spring 2013

Masters Theses/Capstones/Papers Directed (Completed)

Doussard, Marc
Scott Humphrey, Organizing the Gateway City

Edwards, Mary
Rachel Ezell, A Public Engagement Strategy for Flower Mound, TX
Andrea de Berry Melgarejo, Expanding the Use of Vacant Land for Urban Agriculture in
Champaign, IL
Heba Elayan, Growing Prosperity: Best Practices in Urban Agriculture

Harwood, Stacy
Rebecca Nathanson, 2012-2013, Bosnian Entrepreneurship and Economic Mobility in St. Louis, MO.

Lee, Bumsoo
Prateek Mittal, MUP 2014, “Champaign-Urbana health impact assessment”.
Quan Chak Daniel Tse, MUP 2014, “Moving beyond bronze: Improving Urbana’s bicycle and
trail system”.
Drew Awsumb, MUP 2014, “The regional transit city: Scaling transit-oriented development and
bus system design in Peoria, IL.”

Olshansky, Robert
Ben Leroy, Fixing Poor Parking Outcomes with Flexible Parking Policies, for City of
Champaign, May 2013.

Masters Theses/Capstones/Papers Directed (In Progress)

Chakraborty, Arnab
Vaneeta Chinatamaneni, Urban Planning

Deal, Brian
Mark Norr
Tony Herhold

Doussard, Marc
Shriya Rangarajan, Restructuring Tourism in Hyderabad
Greenlee, Andrew  
Aujean Lee Risky Business: The Foreclosure Crisis, Asian Americans, and Asian American-Serving Community-Based Organizations  
Ethan Tabakin (Anticipated 2014) Stability is the Key to Self-Sufficiency: Creating a Lease-to-Own Program for Baltimore’s Public Housing High Rises  
Tyler Zwagerman (Anticipated 2014) Walking for Life: Addressing Health in Champaign’s Pedestrian Plan

Olshansky, Robert  
Wenjing Jiang, Planning and Reconstruction Processes after the 2008 Wenchuan Earthquake.

Schneider, Daniel  
Dominique Gilbert

Wilson, Bev  
Frank DiNovo. Plans, Planning, and Liberty: Content Analysis of Adopted Comprehensive Plans  
Aaron Bond. Bedford Connections

Doctoral Advisees Graduated

Chakraborty, Arnab  
Dustin Allred, Regional Planning, August 2013

Current Doctoral Advisees

Chakraborty, Arnab  
Andrew McMillan, Regional Planning

Deal, Brian  
Haozhi Pan 2012  
Stephanie Timm 2012  
Zachary Kennedy 2012  
Aaron Petry 2013  
LaKisha David 2014

Edwards, Mary  
Sofia Sianis, Spring 2010, coursework stage, qualifying exam expected in Summer 2014.

Harwood, Stacy  
Sang Lee, 2009-present, passed qualifying exams (3/12), passed proposal defense (12/12), Department of Urban & Regional Planning, UIUC.

Lee, Bumsoo
Sungwon Lee. PhD in Regional Planning, beginning Fall 2009, Passed the qualifying exam and preparing his Prelim exam in August, 2014.

**Miraftab, Faranak**
Ahmed Gamal  
Dwayne Baker

**Schneider, Daniel**
Shruti Syal, entered 2013, Regional Planning

**Wilson, Bev**

**Service on Doctoral Committees**

**Chakraborty, Arnab**
Dwayne Baker, Regional Planning

**Deal, Brian**
Bin Jiang LA  
Xiaolu Zhou LA  
Michael Minn Geog

**Doussard, Marc**
Ahmand Gamal  
Troy Mix  
Sofia Sianis

**Greenlee, Andrew**
Yushu Zhu, Architecture  
Hanbum Lee, Agricultural and Consumer Economics

**Harwood, Stacy**
Deirdre McGlone Lanesskog, School of Social Work, UIUC.  
Shinwoo Choi, Social Work, UIUC.

**Lee, Bumsoo**
Taesung Hwang, Civil and Environmental Engineering, Dissertation Defended in December, 2013.  
Andi Irawan, Urban and Regional Planning, Dissertation Defended in April, 2014.  
Seyed Mohammad Nourbakhsh, Civil and Environmental Engineering, Prelim exam in September, 2013.  
Carlos R. Figueroa, Urban and Regional Planning, Prelim exam in May, 2013.  

**Miraftab, Faranak**
Sang Lee

**Olshansky, Robert**
Deniz Ay, (Qualifying Exam, May 2013; Prelim Exam, March 2014)
Shakil Kashem, (Prelim Exam, October 2013)
April Colette, Dept. of Geography, (Qualifying Exam, May 2011, Prelim Exam, Oct 2011)
Dustin Allred, (Final Exam, June 2013)

Schneider, Daniel
Corey DeBoom, Program in Ecology, Evolution and Conservation Biology
Eden Effert, Natural Resources and Environmental Sciences
Daniel Johnson, Natural Resources and Environmental Sciences
Joshua Sherwood, Natural Resources and Environmental Sciences

Wilson, Bev
Andrew McMillan (plan of study)
Stephanie Timm (plan of study and qualifying exam)
Shakil Kashem (preliminary exam)
Dustin Allred (dissertation)

PRESENTATIONS

Invited Scholarly Presentations or Seminars

Allred, Dustin
“Urban Governance and the Sustainability Fix: Can Voluntary Regional Planning Create More Sustainable Cities.” Invited talk for the Geography and GIScience Colloquium at the Department of Geography and Geographic Information Science, University of Illinois at Urbana-Champaign, February 14, 2014.

Chakraborty, Arnab
Chakraborty A., Beyond experts, black boxes and smokescreens: Making urban models more useful and inclusive. School of Habitat Studies, Tata Institute of Social Sciences, Mumbai, India, February 14, 2014
Chakraborty A., Plan making with scenarios: Illinois school and the role of future in planning, Presented at the 100 years of Planning at Illinois Symposium. Champaign, IL, November 8, 2013

Greenlee, Andrew

Harwood, Stacy

Miraftab, Faranak


Olshansky, Robert

“Post-Disaster Recovery: How to Rebuild Cities in Compressed Time,” Presented to Committee on Post-Disaster Recovery of a Community’s Public Health, Medical and Social Services, Institute of Medicine, National Academy of Sciences, Washington, D.C., February 3, 2014


Schneider, Daniel

Presentations at Research Conferences

Doussard, Marc


Doussard, Marc. “Workplace Inequalities beyond the Global Metropolis: Organizing Workers and Jumping Political Scale in Indianapolis and St. Louis.” Paper prepared for presentation at the Annual Meeting of the Association of American Geographers, Tampa, April 8-12.

Doussard, Marc. “Low-wage labor markets and the challenge of mixed-methods research.” Presentation to the 7th Graduate Student Midwest Conference in Applied Economics, Regional and Urban Studies, Champaign, April 6.

Edwards, Mary

Greenlee, Andrew
Greenlee, Andrew J. 2013 "Who Gets Ahead in the U.S. Housing Choice Voucher Program?". Paper presented at the AESOP/ACSP Joint Congress (Dublin, Ireland)


Harwood, Stacy

Lee, Bumsoo

Miraftab, Faranak


Olshansky, Robert
“Rebuilding after the 2008 Wenchuan Earthquake: An Example of Resilience?,” Keynote Address presented at International Association for China Planning 7th Annual Conference, Shanghai, July 1, 2013.

Wilson, Bev

Presentations in Other Academic/Research Venues

Harwood, Stacy
Harwood, S. Mendenhall, R & Huntt, M. B. Racial Microaggression at the University of Illinois. (2013, September 20). Presentation for the Native American House Chat n’ Chew, University of Illinois

Olshansky, Robert
“The Unique Challenges of Long-Term Post-Disaster Recovery,” Presented at graduate student seminar, Research Center for Disaster Reduction Systems, Kyoto University, Japan, May 21, 2013

“Reflections on Post-Disaster Planning in New Orleans, Tohoku, and New York State,” Presented at Research Seminar: Integrated Arts and Sciences on Disaster Reduction, Disaster Prevention Research Institute, Kyoto University, Japan, June 6, 2013
“Planning for the Rebuilding of New Orleans, and Reflections Regarding Tohoku Planning,”
Presented at International Research Institute of Disaster Science, Tohoku University, Sendai,
Japan, May 16, 2013.

Invited Presentations to Public or Policy Audiences

Greenlee, Andrew
“Planning Without Growth” Invited talk to urban planning master’s students at University of Illinois

Harwood, Stacy
Harwood, Stacy. Invited Panelist at Annual American Institute of Certified Planners Symposium,

Wilson, Bev
*Piloting the Community Voice Method in Hoopeston, IL*, presented at University of Illinois Extension
State Conference, Champaign, IL, November 12, 2013.

Other Presentations to Public or Policy Audiences

Chakraborty, Arnab
Chakraborty A., Infrastructure and Governance Policy Panelist, UK-India Future Cities Symposium,
New Delhi, India, February 25, 2014

Harwood, Stacy
Harwood, Stacy plus 13 students in UP474. Presented “5th and Hill Neighborhood 2030 Scenarios” to
5th and Hill Neighborhood Rights Campaign and Champaign Country Health Care Consumers
Organization, May 6, 2014.

EXTERNAL SERVICE & ACTIVITIES

Service in Professional Associations and Organizations

Chakraborty, Arnab
*Selected for Planning Accreditation Board’s Site Visitor Pool, 2013 –*

Edwards, Mary
Faculty Representative, APA-IL

Harwood, Stacy
Track Chair, Planning for Gender, Diversity, and Justice for ACSP-AESOP Dublin Conference
June 2013

Track Chair, Planning for Gender and Diversity for ACSP Philadelphia Conference, November
2014

Olshansky, Robert
Co-Chair, Resilience Committee, Earthquake Engineering Research Institute
Member, Learning from Earthquakes Committee, Earthquake Engineering Research Institute

Wilson, Bev
Session Chair, Regional Science Association International, 2013
Moderator, Urban Affairs Association Annual Conference, 2014

Editorial Boards

**Deal, Brian**
*Sustainability Journal*
*International Journal of Sustainability*

**Lee, Bumsoo**
*International Journal of Urban Sciences*

**Miraftab, Faranak**

**Olshansky, Robert**
*Journal of the American Planning Association*
Co-editor, Special Issue on Post-Disaster Recovery, *Journal of the American Planning Association*, April 2013-

**Schneider, Daniel**
*Journal of Planning Literature*
*Land*

Manuscript Reviews/Referee Reports Completed

**Chakraborty, Arnab**
*Journal of Planning Education and Research (Apr 2014)*

**Deal, Brian**
*Sustainability Journal (5)*
*Journal of landscape and Urban Planning (2)*

**Doussard, Marc**
*Cambridge Journal of Regions, Economy and Society*
*Environment and Planning C*
*Antipode*
*University of Minnesota Press*
*European Planning Studies*

**Edwards, Mary**
*The Professional Geographer*
*Journal of Planning History*
*Local Government Studies*
*Journal of Urban Affairs*
*Urban Affairs Review*

**Greenlee, Andrew**
*Cityscape*
*Housing Policy Debate*
*Housing Studies*
JAPA
Regional Science and Urban Economics
Social Science Research

Harwood, Stacy
Journal of Urban Affairs
Local Environment
University of Toronto Press
Routledge

Lee, Bumsoo
Journal of the American Planning Association
Journal of Planning Education and Research
Urban Studies
Journal of Urbanism: International Research on Placemaking and Urban Sustainability
Journal of Regional Science
Transportation Research Part D
Urban Geography
International Journal of Sustainable Transportation

Miraftab, Faranak
Environment and Planning A (May 2014)
JPER (Feb. 2014)
Campus Research Board (April 2014)
Journal of Patterns and Prejudice (Sept 2013)
Planning Theory (Sept 2013)

Olshansky, Robert
Disasters Journal, 3/14
International Journal of Disaster Risk Reduction, 11/13
Journal of Disaster Research, 5/13
Journal of Planning Education and Research, 2/14
Natural Hazards, 11/13, 3/14
Housing Policy Debate, 6/13, 7/13
JAPA, 11/13

Schneider, Daniel
Hydrobiologia
MIT Press
Polity Press

Wilson, Bev
Urban Affairs Review, March 2014

Other Professional Refereeing Activities

Deal, Brian
NSF SEES Program Panel review April 2014
NOAA NERS Program Panel reviewer. 10/2013

Doussard, Marc
Lee, Bumsoo
External review of a research proposal for the University of Wisconsin-Milwaukee’ Research Growth Initiative

Miraftab, Faranak
Invited as Fulbright specialist scholar to assist with curricula design for a new Doctoral program on Urbanism and Planning at the National University of Colombia at Medellin, Colombia.

Olshansky, Robert
Member, Accreditation site visit team, Planning Accreditation Board; visit to Cornell University, September 2013.

Social Sciences and Humanities Research Council of Canada proposal review, January 2014

Promotion Reviews

Promotion review, Georgia Tech, September 2013

Schneider, Daniel
National Science Foundation

Other External Service and Activities

Allred, Dustin
Board Member, City of Urbana Mixed Office Residential District Review Board

Doussard, Marc
External advisory board, Hard Earned, Kartemquin Films

Edwards, Mary
Chicago Council on Global Affairs, working group on health

Greenlee, Andrew
Member, ACSP Review and Appraisal Committee (2013 - Present)
Advisory Board, University of Iowa School of Urban and Regional Planning
Member, Bristol Park Neighborhood Steering Committee (2012-Present)
Member, Data and Analysis Advisory Committee, Decatur Education Coalition (2013-Present)

Harwood, Stacy
Board Member, City of Urbana Zoning Board of Appeals
Neighborhood Flooding Steering Committee for Boneyard Creek Improvement Project, Champaign, IL
Board Member, CU Immigration Forum, Champaign, IL

Lee, Bumsoo
Willard Airport Governance and Sustainable Air Service Advisory Task Force

Miraftab, Faranak
Public Engagement through Creative Arts
(Work in progress) Collaboration with the School for Design of New Society (SDNS) to dramatize my forthcoming book, Making a Home in the Heartland. The theater production will
be a travelling show performed in small town Midwest to tell the story of immigrant labor making a home in the heartland. Opening show is intended for September 1.

**Novak, Alice**
Chair, Urbana Historic Preservation Commission
Regional Advisor, Landmarks Illinois
Board of Trustees, Urbana Parks Foundation
Board of Directors, Community Center for the Arts

**INTERNAL SERVICE & ACTIVITIES**

**Major Department Service Assignments and Committees**

**Allred, Dustin**
Computing Facilities Coordinator

**Doussard, Marc**
Chair, 2014 Student Awards Committee
Member, 2014 MUP Admissions Committee

**Edwards, Mary**
MUP Program Director
DURP Executive Committee

**Greenlee, Andrew**
Coordinator, DURP Faculty Seminar Series
Member, DURP Advisory Committee
Co-Chair, DURP Strategic Planning
Member, Chicago Planning Committee

**Harwood, Stacy**
MUP Admissions Committee
Promotion & Tenure Committee
Department Advisory Committee

**Lee, Bumsoo**
MUP Admissions Director
PhD Program Committee member
Affirmative Action representative

**Miraftab, Faranak**
Chair, DURP Promotion and Tenure Committee (2012-present)
Director of PhD program in Regional Planning (2011-present)
Coordinator, international and transnational planning programs and activities (2000-present)

**Novak, Alice**
Assistant Head, Academic Programs
BAUP Program Director
Member, Awards Committee
SPO Advisor
100th Anniversary Committee, Summer 2012 – Fall 2013
Developed and Coordinated November anniversary events

**Olshansky, Robert**
Interim Department Head, August 2013-

**Salo, Ken**
Member, 2014 Student Awards Committee

**Schneider, Daniel**
Interim Head, Department of Landscape Architecture

**Wilson, Bev**
Ph.D. Program Committee
Ph.D. Admissions Committee
DURP Online Courses Committee

**Other Department Activities**

**Edwards, Mary**
DURP Strategic Planning Committee
Moderator, DURP 100th Anniversary Session

**Greenlee, Andrew**
Co-Coordinator, Cities, Communities, and Social Justice Colloquium

**Harwood, Stacy**
Community Development for Social Justice Concentration
DURP-JOBS listserv manager

**Miraftab, Faranak**
Cities, Communities and Social Justice Reading group (2014)
Planners Network CDSJ discussion Forum (May 2014)

**Novak, Alice**
Coordinated Wetmore Visiting Practitioner visits

**College Service and Activities**

**Edwards, Mary**
FAA Executive Committee
FAA Strategic Planning Steering Committee
FAA Strategic Planning Task Force

**Greenlee, Andrew**
Chair, SEDAC Building Energy Specialist Search (Hired 6 Building Energy Specialists)

**Lee, Bumsoo**
Novak, Alice
FAA Advising Council
Search Committee, Director of Development; School of Architecture, Department of Landscape Architecture, and Department of Urban Planning, Spring 2014

Miraftab, Faranak
Member, FAA P&T committee

Olshansky, Robert
Member, FAA Administrative Council, August 2013-

Wilson, Bev
FAA-IT Search Committee Member, Spring 2014

University Service and Activities

Chakraborty, Arnab
Elected member, Faculty Senate, 2014-
Steering Committee, Institute of Sustainable Energy and the Environment
Member, Graduate Minor Advisory Committee, UIUC Center for Global Studies, 2012-

Deal, Brian
Student Sustainability Committee
Allerton Policy Advisory Board

Edwards, Mary
UIUC Faculty Senate
Reviewer for Campus Research Board

Greenlee, Andrew
University of Illinois Extension Steering Committee

Harwood, Stacy
Campus Research Board Reviewer
Council for Equity and Access Committee

Miraftab, Faranak
Global Studies Center FLAS selection Committee
Advisory Committee member: Center for Global Studies
Advisory Committee to IPRH Global Midwest initiative of the Mellon Foundation
Discussant. Tinker fellows student presentations (November 2013)

Olshansky, Robert
Campus Fulbright proposal review panel, September 2013

Department of Recreation, Sports and Tourism search committee, member, November 2013-
January 2014
Graduate Tuition Allocation and Expenditure Pilot Program, Graduate College, September 2013-present.

Schneider, Daniel
Campus Research Board

Wilson, Bev
University of Illinois Extension Search Committee Member, Spring 2014

OTHER NOTABLE ACHIEVEMENTS

Chakraborty, Arnab
Offered Urban Studies Foundation Fellowship for visiting University of Glasgow 2013-14 (declined)
Offered visiting scholar appointment at Indian Institute of Technology, Gandhinagar, India (declined)
Visiting Associate Professor at Indian Institute of Technology, Bombay, India, Spring 2014 (on sabbatical)

Miraftab, Faranak
Fulbright Specialist Program; Selected to the Fulbright Specialist Roster 2014-2019.
Center for Advanced Studies Associate, UIUC. “Between Homeland and Heartland.” Award in-kind for teaching relief. 2014

Postgraduate-scholar sponsorship
Mei Lee. Visiting Scholar, Associate Professor, College of Humanities and Development Studies China Agricultural University. (Aug 2013-July 2014).

Jorge Ibarra, PhD, Visiting Scholar, Assistant Professor, School of Public Policy and International Affairs, Universidad Autonoma de Sinaloa (Jan-Dec 2014).

Ihsan Cetin, PhD. Visiting Scholar, Assistant Professor, sociology Dept. Cukurova University, Adana. Turkey. (Sept-Nov 2013)

Schneider, Daniel
Creative Works, Exhibitions
Forest to Table; an exhibition of furniture by Daniel Schneider and photography by Michael Johnson, Indi Go Gallery, Champaign, IL January 24-February 4, 2014.